Argyll and Bute Community Planning Partnership



Management Committee

19th August 2014

Agenda Item 4c.
Single Outcome Agreement Annual Report 2013-14

1 SUMMARY

- 1.1 This report details annual performance for 2013-14 by Community Planning Partners (CPP) against measures in the Argyll and Bute Single Outcome Agreement (SOA).
- 1.2 The overall performance in the 2013-14 demonstrates that 87.6% of measures were green and 12.4% were red highlighting an improvement in performance from 2012-13 in which 80.3% were green and 19.7% were red.

2 RECOMMENDATION

It is recommended that the CPP Management Committee:

- 2.1 1 Approve the contents of the draft annual report.
 - 2 Agree that the Annual Report will be sent to the Scottish Government.

3 DETAIL

- 3.1 The approach to SOA reporting this year continues to be based on the same scope and layout as in previous years.
- 3.2 As we are in a period of transition with Community Planning with the detailed delivery plans for the 2013-23 Single Outcome Agreement currently being finalised, the 2013-14 is based on the Argyll and Bute Community Plan and Single Outcome Agreement 2012-13 and highlights the progress made towards the local and the national outcomes made by Argyll and Bute CPP.
- 3.3 Performance is set out against the success measures which underpin each of the national outcomes. Data and commentary has been provided by community planning partners.
- 3.4 The SOA Annual Report will be presented to the Performance Review and Scrutiny Committee on 28th August before it is submitted to the Scottish

Government.

4 CONCLUSION

4.1 The SOA annual report highlights performance by partners against the Argyll and Bute CPP local outcomes and 15 of the 16 national outcomes which were used in the Community Plan and SOA 2012-13.

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ATTACHMENTS

SOA Annual Report 2013-14











Argyll and Bute Community Plan and Single Outcome Agreement Annual Report 2013-2014

produced by the Argyll and Bute Community Planning Partnership

Nì sinn le chèile gach nì a tha nar comas

Realising our potential together

Argyll and Bute Single Outcome Agreement

Annual Report 2012-13

Argyll and Bute Community Plan and Single Outcome Agreement

Annual Report 2013-14

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Introduction

This Argyll and Bute Single Outcome Agreement (SOA) Annual Report outlines the success and details the performance of Argyll and Bute Community Planning Partnership (CPP) in 2013-14.

The 2013-14 financial year was a period in which Argyll and Bute CPP was developing the new Single Outcome Agreement, which is now approved, with detailed delivery plans for each of the 6 outcomes.

The SOA Annual Report 2013-14 is based on the measures from the SOA 2012-13 which have continued to be monitored by partners in addition to new measures which have been monitored by community planning partners in 2013-14. The inclusion of new measures was of particular relevance to Police Scotland and Scottish Fire and Rescue Service who became new organisations from 1st April 2014.

As with previous years, there has been continued progress towards achieving the outcomes adopted at CPP level in Argyll and Bute. Although performance continues to improve, we recognise that there is further room for improvement and much work is still required to ensure that we deliver the best services in the right way to the communities of Argyll and Bute.

The SOA binds partners in a joint agreement to deliver services collectively in the best interests of and in partnership with the communities and individuals in Argyll and Bute. This SOA Annual Report to the Scottish Government sets out how Argyll and Bute CPP has contributed towards the fulfilment of the Government Purpose and the National Outcomes.

This report presents performance information on progress towards the 16 national outcomes and the 18 local outcomes and this is illustrated by a green/amber/red status for each success measure.

Of the 105 measures that are in the SOA Annual Report:

- 87.6% are green meaning they are meeting or exceeding the targets that have been set.
- 12.4% are red meaning they have not met the targets that have been set.

This shows an improvement on performance reported in the 2012-13 SOA Annual Report which saw 80.3% green and 19.7% red.

The report outlines progress against the national outcomes and details the success measures identified for each outcome. The report also contains supporting information relating to the performance of the success measures.

CPP Themes and National Outcomes

CPP Theme	National Outcomes
Argyll and Bute Community Planning	15 – Our public services are high quality, continually improving, efficient and responsive
Partnership	to local people's needs.
Economy	1 – We live in a Scotland that is the most attractive place for doing business in Europe.
	2 – We realise our full economic potential with more and better employment
	opportunities for our people.
	3 – We are better educated, more skilled and more successful, renowned for our
	research and innovation.
Environment	10 – We live in well designed, sustainable places where people are able to access the
	amenities and services they need.
	12 – We value and enjoy our built and natural environment and protect it and enhance it
	for future generations.
	14 - We reduce the local and global environmental impact of our consumption and
	production.
Social Affairs	3 – We are better educated, more skilled and more successful, renowned for our
	research and innovation.
	4 – Our young people are successful learners, confident individuals, effective
	contributors and responsible citizens.
	5 – Our children have the best start in life and are ready to succeed.
	6 - We live longer, healthier lives.
	7 – We have tackled the significant inequalities in Scottish life.
	8 – We have improved the life chances for children, young people and families at risk.
	9 – We live our lives safe from crime, disorder and danger.
3 rd Sector and Communities	7 – We have tackled the significant inequalities in Scottish life.
	11 – We have strong, resilient and supportive communities where people take
	responsibility for their own actions and how they affect others.
	13 – We take pride in a strong, fair and inclusive national identity.

Economy

We need our people to have the right skills and attitudes to seize opportunities. We need to ensure that our economy is diverse, dynamic and highly adaptable with the ability to attract people of all ages to live and work here.

Local Outcomes	National Outcomes
CPP 1 – Argyll and Bute has more businesses	1 We live in a Scotland that is the most attractive place for doing business in
operating in the area, creating more jobs.	Europe.
CPP 2 – We have a skilled and competitive	2 We realise our full economic potential with more and better employment
workforce capable of attracting employment to Argyll	opportunities for our people.
and Bute	3 We are better educated, more skilled and more successful, renowned for our
CPP 3 – We have contributed to an environment	research and innovation.
where existing and new businesses can succeed.	
CPP 4 – Our transport infrastructure adapts and	
develops to meet the social and economic needs of	
our communities	

Local Outcome 1 – Argyll and Bute has more new businesses operating in the area, creating more jobs.

Ref	Lead Organisation	Success measures	Commentary	Status
CPP 01.01	Argyll and Bute Council	Number of job starts – this measure was amended in 2013/14 (was previously Number of job outcomes).	By the end of the financial year 2013-14 the Employability Team and partner organisations have achieved 1.513 job starts (1,101 first jobs and 412 subsequent jobs).	Green
			Over the duration of the Work Programme (since June 2011) the Argyll and Bute Employability Team and partner organisations are on average achieving 69% in terms of job entries being converted to sustainable job outcomes.	
CPP 01.02	Argyll and Bute Council	Number of referrals from Jobcentre Plus	During 2013/14, a total of 1,044 customers were referred to the Employability Team and partner organisations through the Work Programme – an overall total of 4,096 since the launch of the Work Programme in June 2011.	Green
CPP 01.03	Argyll and Bute Council	No of business start-ups supported	The number of new start-ups supported in 2013/14 was 101 against a target of 100 (101% of target achieved).	Green
CPP 01.04	Argyll and Bute Council	No of existing businesses supported	The over-performance against target of the number of existing businesses supported shows that demand for Business Gateway support is there, with 566 businesses supported against a target of 240 (236% of target achieved).	Green

CPP 01.05	HIE	Number of account managed businesses supported	40 account managed businesses were supported in 2013-14 reaching the target set. The year brought about an increased demand for HIE resources which is an indication of increased business confidence. Whilst access to bank finance is still challenging in some sectors this increasing demand also provides evidence of the availability of competitive lending, and an indication that our more successful businesses are structuring themselves to maximise on upcoming opportunities. There continues to be an increasing interest in internationalisation and HIE together with SDI have arranged a series of workshops delivered in Argyll to increase awareness and understanding of how best to realise the benefits of any international opportunities.	Green
CPP 01.06	HIE	Number of social enterprises supported to increase social impacts	23 social enterprises in 2013-14 were supported to increase social impacts against a target of 15. The public funding environment remains challenging, as does an increasing understanding of the implications of State Aid rules where trading activities are being undertaken. There continues to be a number of successful and ambitious social enterprises achieving increased growth with appropriate support. HIE support is focused in those social enterprises with the greatest potential to continue this growth, and those in our most fragile communities.	Green
CPP 01.07	HIE	Jobs created within fragile areas	28 jobs were created against a target of 20 in 2013-14.	Green

Local Outcome 2 – We have a skilled and competitive workforce capable of attracting employment to Argyll and Bute.

Ref	Lead Organisation	Success measures	Commentary	Status
CPP 02.01	Argyll and Bute Council	Increase the number of adults achieving learning outcomes through CBAL (Community Based Adult Learning).	The number of adults achieving learning outcomes through CBAL has risen from 253 in 2012-13 to 525 in 2013-14.	Green
CPP 02.02	Third Sector Partnership	Number of third sector staff upskilled	117 members of third sector staff were upskilled through training in 2013-14 against a target of 100.	Green
CPP 02.03	Third Sector Partnership	Ensure personal confidence and development of individuals is improved through the delivery of 50 CBT courses by March 2014.	The Third Sector Partnership delivered 68 CBT courses in 2013/14 against a target of 60.	Green
CPP 02.04	Third Sector Partnership	Increase the number of volunteers or course participants finding employment through gaining skills	9 volunteers or course participants found employment through gaining skills in 2013-14 against a target of 10.	ed Red
CPP 02.05	Third Sector Partnership	Deliver 8 accredited courses/workshops by March 2014.	9 accredited courses/workshops delivered in 2013-14 against a target of 8.	Green
CPP 02.06	Third Sector Partnership	Deliver 35 unaccredited courses workshops by March 2014.	41 unaccredited courses/workshops delivered in 2013- 14.	Green
CPP 02.07	Economy CPP Thematic Group	Maintain the number of people in employment and self-employment rate (working age population, 16-64 years)	The number of people in employment increased over the period of 2013-14 from 38,400 to 40,100. Over the same period the self-employment rate increased from 12.1% to 13%	Green

CPP	Economy	No of unemployed and long term	The number of unemployed at the end of 2013-14 was	•
02.08	CPP	unemployed	1,489 which was lower than the figure at the end of	Green
	Thematic		2012-13 of 1,908. Similarly, the number of long term	
	Group		unemployed at the end of 2013-14 was 635 against a	
			figure of 810 at the end of 2012-13.	

Local Outcome 3 – We have contributed to an environment where existing and new businesses can succeed Ref Lead Success measures Commentary Status **Organisation** CPP Argyll and The % of all planning applications processed within 2 Improve the speed and determination of **Bute Council** 03.01 planning applications. months was 73% during 2013-14 against a target of Green 70%. This is also 5% above performance in 2012-13.

Local Outcome 4 – Our transport infrastructure adapts and develops to meet the social and economic needs of our communities

Ref	Lead Organisation	Success measures	Commentary	Status
CPP 04.01	Argyll and Bute Council	Planned roads repairs as a % of revenue budget	At the end of 2013-14, the planned road repairs as a % of the revenue budget was 75% against a target of 70%.	Green
			The figure for 'planned roads repairs as a % of the revenue budget' has generally taken a downward trend over the year with a slight recovery over the summer months – this reflects the volume of potholing repairs required across the network. Whilst we have been concentrating capital spend on improving our main strategic routes, the condition of many roads on the periphery of the network continues to decline – requiring ever-increasing revenue funded repairs. Also, this measure varies seasonally, with an expected increase in potholing over the autumn and winter months.	
CPP 04.02	Argyll and Bute Council	Category 1 road defects repaired in accordance with the roads asset management plan	The average percentage of Cat 1 defects attended to within the allocated day time period for 2013-14 is 91% against a target of 90%. The overall number for Cat 1 defects reported during the year continues	Green
			to fluctuate which is perhaps reflective of seasonal weather conditions and the actual condition of the road network.	
CPP 04.03	Argyll and Bute Council	Average response time for completion of planned pre-salting of roads	At the end of 2013-14, the average response time for completion of planned pre-salting was 1.95 hours against a target of 2.5 hours.	Green

CPP 04.04	Argyll and Bute Council	Street Lighting faults repaired in 7 days	In 2013/14, over 92% of faults were repaired within 7 days (1991 out of 2153 faults) which was an increase from 2012-13. The main reason for the	Green
CPP	Argyll and	Streetscene - overall street cleanliness	drop in fault numbers is due to the ongoing usage of long life lamps and efficient work practices. The cleanliness index achieved following inspection	•
04.05	Bute Council		of a sample of streets and other relevant land at the end of 2013-14 was 79 against a target of 74.	Green
			The performance in street cleanliness remains of a good standard across Argyll and Bute. Amenity Services has undergone the implementation of a 20% service review implementation, followed by a further budget reduction of 8.1%. The service has restructured its methods in delivering services, from the introduction of annualised hours and also delivering more flexible teams, to carry out all tasks in an area as opposed to being focused on certain aspects of the business.	
			It is felt throughout the Council wide area that the training carried out in relation to the street cleanliness operation and the KSB programme has benefited the performance of the operation and the understanding of the performance criteria.	

Environment

Argyll and Bute is an area of great natural beauty and diversity. We have huge natural potential for energy generation, food and drink, leisure and tourism. We need to develop the area further, whilst protecting and enhancing what makes it attractive.

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Local Outcomes	National Outcomes	
Local Outcomes	I National Outcomes	

CPP 5 – The places where we live, work and visit
are well planned, safer and successful, meeting the
needs of our communities.

CPP 6 – we contribute to a sustainable environment.

CPP 7 – the full potential of our outstanding built and natural environment is realised through partnership working.

10 We live in well designed, sustainable places where people are able to access the amenities and services they need.

12 We value and enjoy our built and natural environment and protect it for future generations.

14 We reduce the local and global environmental impact of our consumption and production.

Local Outcome 5 – The places we live, work and visit are well planned, safer and successful, meeting the needs of our communities.

Ref	Lead	Success measures	Commentary	Status
	Organisation			
CPP	Argyll and Bute	% of building warrants responded to	In 2013-14, 96% of building warrants were responded	•
05.01	Council	within 20 days	within 20 days against a target of 80%.	Green
CPP	Argyll and Bute	% of building warrants issued within 6	In 2013-14, 94% of building warrants were issued within	•
05.02	Council	days	6 days against a target of 80%.	Green

Local Outcome 6 – We contribute to a sustainable environment.

Ref	Lead Organisation	Success measures	Commentary	Status
CPP 06.01	Argyll and Bute Council	Reduction in Councils Carbon emissions.	At the end of 2013-14, 5,807 tonnes of carbon had been saved from tangible projects.	Green
			Although this reduction of CO2 per annum is clearly an excellent achievement, it indicates a lag of about 12 months in terms of achieving projected original carbon reduction delivery targets.	
CPP 06.02	Argyll and Bute Council	% utilisation of light vehicle	The use of light vehicle fleet for 2013-14 was 67% against a target of 60%.	Green
CPP 06.03	Argyll and Bute Council	Reduced the average subsidy per passenger accessing council funded public transport to £1.58	The average subsidy per passenger accessing council funded public transport at the end of 2013-14 was £1.94 against a target of £1.58. The figures take account of seasonal fluctuations in bus passenger numbers. We are working with operators to ensure that potential customers are made aware of the public transport services available to them in order to maximise patronage.	Red
CPP 06.04	Argyll and Bute Council	No of tonnes of Biodegradable Municipal Waste to landfill	In 2013, 19,507 tonnes of biodegradable municipal waste was sent to landfill against a target of no more than 21,500 tonnes. This is a reduction of 7% from the previous year.	Green
CPP 06.05	Argyll and Bute Council	Increased Recycling ,composting and recovery rate for household waste	In 2013, 48.9% of household waste was recycled and composted against a target of 40%. This is over a 4% increase from the previous year.	Green
CPP 06.06	Argyll and Bute Council	Streetscene - overall street cleanliness	The cleanliness index achieved following inspection of a sample of streets and other relevant land at the end of 2013-14 was 79 against a target of 74.	Green

CPP	Argyll and	Improve the quality of drinking water	In 2013-14, of the 434 category A (commercial	•
06.07	Bute Council	from private water supplies	supplies), 67.5% have been improved with the support	Green
			of the Councils improvement grant scheme, and 82%	
			met the required standards. Public health interventions	
			were undertaken to those who failed to meet the	
			standards.	

Local Outcome 7 – The full potential of our outstanding built and natural environment is realised through partnership working

Ref	Lead	Success measures	Commentary	Status
	Organisation			
CPP 07.01	Argyll and Bute Council	Core paths plan adopted	The Habitats Regulations Appraisal (HRA), a new and complex process, has been introduced as a requirement to accompany the Core Path Plan since the commencement of the Core Path Plan process. This lengthy document has been prepared and submitted to Scottish Natural Heritage (SNH). The process now rests with SNH to agree the HRA. Following this, clearance can be obtained from the Strategic Environmental Assessment Gateway that a Strategic Environmental Assessment is not required. The Scottish Government Reporters will then be able to conclude and release the Report on the objections to the Core Path Plan and request that the Council Adopt the Core Path Plan.	Red
CPP	Argyll and	Community benefit framework to	Draft new community wind farm benefit	•
07.02	Bute Council	secure social economic benefit for Argyll and Bute developed.	policy/framework developed and agreed with the Argyll and Bute Renewable Alliance (ABRA). The new policy/framework seeks to increase the payments per MW from £2,000 to £5,000 and looks to the provision of a local and a regional funding stream. The framework seeks to secure as a first step the development of a local community development plan which will help to inform how funding is best distributed to deliver tangible economic benefit. The framework also looks at the options for community ownership/investment.	Green

Social Affairs

We want to deliver the best services for our customers. To do this we need to have policies, protocols and processes that focus on our customers' needs. Our employees need to have the right skills and tools to do their jobs. We need to make the most of our resources by workiNG with our partners to deliver servcies in a different way.

Local Outcomes	National Outcomes
CPP 8 – Our children are protected and nurtured so	3 We are better educated, more skilled and more successful, renowned for
that they can achieve their potential.	our research and innovation.
CPP 9 – Our people are supported to live more	4 Our young people are successful learners, confident individuals, effective
active, healthier and independent lives.	contributiors and responsible citizens.
CPP 10 – We work with our partners to tackle	5 Our children have the best start in life and are ready to succeed.
discrimination.	6 We live longer, healthier lives.
CPP 11 – Vulnerable children and families are	7 We have tackled the significant inequalities in Scottish life.
protected and are supported in sustainable ways	8 We have improved the life chances for children, young people and families
within their communities.	at risk.
CPP 12 – Our young people have the skills,	9 We live our lives safe from crime, disorder and danger.
attitudes and achievements to succeed throughout	
their lives.	
CPP13 – The impact of alcohol and drugs on our	
communites, and on the mental health of	
individuals, is reduced.	
CPP 14 – The places where we live, work and visit	
are well planned, safer and successful, meeting the	
needs of our communities.	

Local Outcome 8 – Our children are protected and nurtured so that they can achieve their potential.

Ref	Lead Organisation	Success measures	Commentary	Status
CPP	Argyll and	Maintain the percentage of care leavers	Throughout 2013-14, 100% of care leavers had a	•
08.01	Bute Council	with a pathway plan at 100%.	pathway plan.	Green
CPP	Argyll and	Ensure the percentage of children on	At the end of 2013-14, 100% of children on Children	•
08.02	Bute Council	Child Protection Register (CPR) with a	Protection Register had an up to date risk assessment	Green
		current risk assessment remains at	showing a slightly improved level of performance from	
		100%,	96% at the end of 2012-13.	
CPP	Argyll and	Ensure the number of child protection	At the end of 2013-14, there were no child protection	•
08.03	Bute Council	repeat registrations remains at 0.	repeat registrations.	Green
CPP	Argyll and	Increase the percentage of children	At the end of 2013-14, 60% of children affected by	•
08.04	Bute Council	affected by disability receiving community based support to 80%.	disability were receiving community based support.	Red
			Overall we have seen a change in the pattern of care	
			choices over the past year with an increase in families	
			choosing overnight respite as opposed to community	
			based respite. It is unclear what impact the	
			implementation of self-directed support will have on the	
			care choices for parents and carers.	

Local Outcome 9 –Our older people live more active, healthier and independent lives.

Ref	Lead Organisation	Success measures	Commentary	Status
CPP 09.01	Argyll and Bute Council	Increase the number of enhanced Telecare packages	The number of enhanced Telecare packages at the end of 2013-14 was 435 against a target of 420.	Green
CPP 09.02	Argyll and Bute Council	Decrease the number of Adult Care unallocated cases after 5 working days to 50.	The number of Adult Care unallocated cases after 5 working days was 29 at the end of 2013-14.	Green
CPP 09.03	Argyll and Bute Council NHS	Increase the percentage of older people receiving care in the community versus residential care or NHS continuing care beds	At the end of 2013-14, 77% of older people were receiving care in the community. Performance continues to improve and move towards the set target.	Green
CPP 09.04	Argyll and Bute Council	Increase the number of visits to Council Gyms	The number of visits to Council Gyms in 2013-14 was 119,323 against a target of 110,500.	Green
CPP 09.05	Argyll and Bute Council	Increase the number of visits to Council pools	The number of visits to Council pools in 2013-14 was 384,871 against a target of 385,140.	Red
CPP 09.06	NHS	Increase the number of people supported to be smoke free one month after planned quit date to 840.	The number of people supported to be smoke free one month after planned quit date was 1,466 at the end of 2013-14.	Green
CPP 09.07	NHS	Increase the % of mothers' breastfeeding	31% of mothers' are breastfeeding their new-born children against a target of 36%.	Red

Local Outcome 10 – We work with our partners to tackle discrimination. Ref Lead **Success measures** Commentary Status Organisation CPP NHS Deliver training on Lesbian, Gay, In 2013-14, 154 people attended 10 LGBT courses in 10.01 Bisexual and Transgender issues. total. This includes LGBT diversity and inclusion Green training and transgender awareness training. It also includes training courses on talking to young people about sex and relationships which includes an LGBT focus.

Local Outcome 11 – Vulnerable adults, children and families are protected and are supported in sustainable ways within their communities. CPP Argyll and Getting It Right For Every Child: Increase At the end of 2012-13, 60% of LAAC in Care over 12 **Bute Council** Green 11.01 the percentage of Looked After and months had a plan for permanence against a target of Accommodated Children (LAAC) in Care 70%. over 12 months with a Plan for Permanence. The indicator will change in relation to the current reporting methodology. These changes are in relation to the development of the new Universal Child Assessment and the ongoing work with CELCIS. CPP Argyll and GIRFEC Increase the percentage of 100% of active community childminders achieved the 11.02 **Bute Council** Community Childminders Receiving Good Care Inspectorate grading of "Good", grade 4, or above Green or Above in Care Inspectorate inspections during 2012-13 showing an improvement from 91% in to 100%. 2011-12. CPP Argyll and Increase the percentage of Children on 80% of children on the Child Protection Register had 11.03 the Child Protection Register (CPR) with **Bute Council** no change of social worker in 2013-14 against a target Green of 75%. no Change of Social Worker to 75%. CPP Reduce the number of people awaiting There were 0 people awaiting Free Personal Care Argyll and **Bute Council** 11.04 free personal care (FPC) within their within their home for 0-4 weeks in 2013-14. Green homes 0-4 weeks to 0. CPP Argyll and Reduce the number of delayed discharge At the end of 2013-14, there were 16 delayed 11.05 **Bute Council** clients within Argyll and Bute to 25. discharge clients within hospitals in Argyll and Bute. Green CPP Third Sector Increase the number of older people who At the end of 2013-14, there were 843 cases of older

sector interventions.

people supported to live independently through third

Green

are supported to live independently for

and support to 650.

longer through third sector interventions

11.06

Partnership

CPP 11.07	Third Sector Partnership	Increase the number of people engaged in activities and reporting improved mental health and well-being, over a minimum of 6 month period to 200.	At the end of 2013-14 there were 218 cases of people engaged in activities and reporting mental health and well-being. Individuals engaged in activities and reporting mental health and well-being are tracked over	Green
		minimum of 6 month period to 200.	a 6 month period so the date of the assessment is dependent on the date of registration.	

Local Outcome 12 – Our young people have the skills, attitudes and achievements to succeed throughout their lives.

Ref	Lead Organisation	Success measures	Commentary	Status
CPP 12.01	Argyll and Bute Council	Increase the percentage of S6 students attaining 1 or more subjects at level 7 or better to 17%.	15% of S6 students attaining 1 or more subjects at level 7 or better against the authority target of 17% and the national average of 17% in academic year 2012/13.	Red
CPP 12.02	Argyll and Bute Council	Increase the percentage of S5 students attaining 5 or more subjects at level 6 to 13%.	13% of S5 students attaining 5 or more subjects at level 6 or better against the authority target of 13% and the national average of 13% in academic year 2012/13.	Green
CPP 12.03	Argyll and Bute Council	Increase the percentage of S6 students attaining 5 or more subjects at level 6 or better to 23%.	23% of S6 students attaining 5 or more subjects at level 6 or better against the authority target of 23% and the national average of 26% in academic year 2012/13.	Green
CPP 12.04	Argyll and Bute Council	Increase the percentage of S5 students attaining 3 or more subjects at Level 6 to 26%	30% of S5 students attaining 3 or more subjects at Level 6 against the authority target of 26% and the national average of 28% in academic year 2012/13.	Green
CPP 12.05	Argyll and Bute Council	Increase the percentage of S4 students attaining 5 or more subjects at Level 4 or better to 82%.	80% of S4 students attaining 5 or more subjects at Level 4 or better against the authority target of 82% and the national average of 80%.	Red
CPP 12.06	Argyll and Bute Council	Increase the percentage of S4 students attaining 5 or more subjects at level 5 or better to 38%.	39% of S4 students attaining 5 or more subjects at level 5 or better against authority target of 38% and the national average of 38%.	Green
CPP 12.07	Argyll and Bute Council	Ensure 3 school reviews are completed each quarter.	4 school reviews were completed in 2013-14. Due to the restructuring of the Quality Improvement team it was not possible to undertake 3 school reviews per quarter.	Red

CPP 12.08	Argyll and Bute Council	Increase the percentage of school leavers going to a positive destination.	The % of school leavers going to a positive destination was 92% against a target of 86% and a national average of 88% for academic year 2012-13.	Green
CPP 12.09	Argyll and Bute Council	Increase the number of interactions between young people and youth services to 16,000 per year.	The number of interactions between young people and youth services was 27,403 in 2013-14.	Green
CPP 12.10	Argyll and Bute Council	Increase the number of participants in activities that improve literacy and numeracy to 1,200 per year.	The number of participants in activities that improve literacy and numeracy was 1,487 in 2013-14.	Green

Local Outcome 13 – The impact of alcohol and drugs on our communities, and on the mental health of individuals, is reduced.

Ref	Lead Organisation	Success measures	Commentary	Status
CPP 13.01	NHS	Reduced incidence of hazardous alcohol consumption through delivery of Alcohol Brief Interventions (ABIs)	The cumulative figure for 2013-14 as at the end of February 2014 was 1,014 against a projection of 978.	Green
CPP 13.02	NHS	Reduce or maintain current rates of hospitalisation from alcohol related conditions	The rate of hospitalisation from alcohol related conditions decreased to 787/100,000 population in 2011/12 against performance of 792/100,000 population in 2010/11.	Green
CPP 13.03	Argyll and Bute Council NHS	Increase the % of clients waiting less than 5 weeks from referral to appropriate drug or alcohol treatment to 90%.	The % of clients waiting less than 5 weeks from referral to appropriate drug or alcohol treatment was 98.3% against a target of 90%.	Green

Local Outcome 14 – The places where we live, work and visit are well planned, safer and successful, meeting the needs of our communities.

Ref	Lead Organisation	Success measures	Commentary	Status
CPP 14.01	Argyll and Bute Council	Increase the percentage of Unpaid Work Orders (UWOs) commenced within 7 working days.	94% of Unpaid Work Orders commenced within 7 working days against a target of 40%.	Green
CPP 14.02	Argyll and Bute Council	Increase the percentage of Community Payback Order (CPO) supervision cases seen without delay (5 days).	73% of Community Payback Order supervision cases were seen without delay against a target of 90%. The data for 2013/14 shows a disappointing performance but the majority of these failings can be attributed to client non-compliance rather than service performance.	Red
CPP 14.03	Argyll and Bute Council	Increase the percentage of Breach Applications Successfully Completed to 100%.	100% of Breach Applications were successfully completed in 2013-14.	Green
CPP 14.04	Argyll and Bute Council	Increase Homeless Priority Need Determinations.	100% of households assessed as homeless were determined as priority need for accommodation in 2013-14.	Green
CPP 14.05	Argyll and Bute Council	Ensure four Community Safety Forum Meetings take place every quarter.	In 2013-14, 20 Community Safety Forum meetings were held against a target of 16.	Green
CPP 14.06	Argyll and Bute Council	Reduce or maintain permanent housing for priority needs households.	In 2013-14, 50% of all Registered Social Landlord lets have gone to homeless applicants.	Green
CPP 14.07	Argyll and Bute Council	Increase the percentage of anti-social cases resolved to 50%.	In 2013-14, 52% of anti-social cases had been resolved against a target of 50%.	Green

CPP	Police	Number of incidents involving crimes of	The number of crimes involving violence for 2013-	•
14.08	Scotland	violence	14 was 78 against a target of 80.	Green
CPP 14.09	Police Scotland	To maintain the high detection rate for crimes of violence	The detection rate for crimes of violence was 97.4% against a target of 91.2%.	Green
CPP 14.10	Police Scotland	Number of incidents of disorder.	In 2013-14 the number of incidents of disorder reduced to 2550 against a target of 5630.	Green
CPP 14.11	Police Scotland	Number of speeding offences detected in an effort to positively influence driver behaviour	The number of speeding offences detected in 2013-14 was 2130 against a target of 1820.	Green
CPP 14.12	Scottish Fire and Rescue Service	Number of accidental dwelling fires	The number of accidental dwelling fires in 2013-14 was 78. The target is the main focus of all Community Safety activities through the Home Fire Safety Visit initiatives and education programmes. Over recent years this has improved to an all-time low figure.	Green
CPP 14.13	Scottish Fire and Rescue Service	Number of fire casualties and fatalities	The number of fire casualties and fatalities in 2013-14 was 12. Casualty figures are better than target and provide an indicator that the preventative approach is working within our communities.	Green

CPP 14.14	Scottish Fire and Rescue Service	Number of deliberate fire settings (primary and secondary)	In 2013-14, the number of deliberate fire settings (primary) was 17 and (secondary) was 55.	Green
			Primary Fires are designated as fires that involve property. Secondary fires are designated as fires involving refuse, grass and heathland etc.	
			We have worked with Police Scotland over recent years to improve detection rates in deliberate fire raising however, despite these reductions, the number of incidences of Fire Related Anti-Social Behaviour continues to require this multi-agency focus.	
			The summer in 2013 was warm and dry and therefore the Service as a whole experienced a considerable rise in grass fires during this period, however safety campaigns conducted prior to the annual bonfire night did see a general reduction in overall calls being attended by the Service.	
CPP 14.15	Scottish Fire and Rescue Service	Number of Road Traffic Collisions	The number of Road Traffic Collisions in 2013-14 was 79. We have continued to provide safety information through our drive safe programmes and young drivers initiatives and worked alongside the Community Safety Partnership to tackle this priority.	Red
CPP 14.16	Scottish Fire and Rescue Service	Provide advice and information on fire prevention to those most at risk from fire by targeting Home Safety Visits at vulnerable groups and individuals.	The 'quality' of the Home Fire Safety Visit was improved through working within our Referral Partnerships to identify those most at risk. This resulted in 88% of our visits being delivered to high/medium risk residents in 2013-14.	Green

Third Sector and Communities

There are long distances between the places where we live, work and visit and some of our communities are very small. We need to find innovative ways of delivering services to make sure our communities are strong, resilient to change, fair and inclusive.

Local Outcomes	National Outcomes
CPP 15 - We work with our partners to tackle	7 We have tackled the significant inequalities in Scottish life.
discrimination	11 We have stong, resilient and supportive communities where people take
CPP 16 - Our Third Sector and Community Councils	responsibility for their own actions and how they affect others.
have access to information and support, including	13 We take pride in a strong, fair and inclusive national identitiy.
training opportunities.	
CPP 17 – Our partners are able to be fully engaged	
in the way our services are delivered.	
CPP 18 – We engage with our partners, our	
communities and our customers to deliver.	

Local Outcome 15 – We work with our partners to tackle discrimination. Ref Lead Commentary Status Success measures Organisation Police CPP To maintain the high detection rate for racially The detection rate for racially motivated crimes 15.01 Scotland Green and offences and other hate crimes was 84.9% motivated crimes and offences against a target of 82%

Local Outcome 16 – Our Third Sector and Community Councils have access to information and support, including training opportunities.

Ref	Lead Organisation	Success measures	Commentary	Status
CPP 16.01	Argyll and Bute Council	Community benefit framework to secure social economic benefit for Argyll and Bute developed.	Draft new community wind farm benefit policy/framework developed and agreed with the Argyll and Bute Renewable Alliance (ABRA). The new policy/framework seeks to increase the payments per MW from £2,000 to £5,000 and looks to the provision of a local and a regional funding stream. The framework seeks to secure as a first step the development of a local community development plan which will help to inform how funding is best distributed to deliver tangible economic benefit. The framework also looks at the options for community ownership/investment.	Green
CPP 16.02	Argyll and Bute Council Third Sector Partnership	(Number of) training courses/hours delivered to the Third Sector	23 courses were delivered to the Third Sector in 2013-14.	Green
CPP 16.03	Third Sector Partnership	Levels of bespoke training delivered to strengthen third sector (number organisations receiving)	31 organisations received bespoke training against a target of 25 in 2013-14.	Green
CPP 16.04	Argyll and Bute Council Third Sector Partnership	Number of resources designed and supplied through TSP to upskill and advise sector	In 2013-14, 4 resources were designed and supplied to upskill and advise sector against a target of 2.	Green

CPP 16.05	Argyll and Bute Council NHS	Increase in new applicants/projects for Third Sector and Health Improvement grants	73% of applicants receiving Health Improvement grants in 2013-14 had not been awarded funding in previous 2 years.	Green
			64% of groups receiving Third Sector grants in 2013-14 were new groups.	
CPP 16.06	Third Sector Partnership	Increased sustainability through leveraged funding (number posts protected)	In 2013-14, 11 posts were safeguarded by funding brought into Argyll and Bute against a target of 10.	Green
CPP 16.07	Third Sector Partnership	Number of voluntary organisations assisted to start up	In 2013-14, 17 voluntary organisations were assisted to start up by the Third Sector Partnership against a target of 10.	Green
CPP 16.08	Third Sector Partnership	Improved levels of adherence to mandatory requirements – supported through advice, services (number interventions)	In 2013-14, there were 318 interventions against a target of 200.	Green
CPP 16.09	Third Sector Partnership	Volunteer Awards delivered and attended by 100+ people from the Third Sector	The annual Volunteer Awards event was held on and attended by more than 100 people.	Green
CPP 16.10	Third Sector Partnership	Number of young people engaged with and completing awards for Saltire	In 2013-14, 204 young people were engaged and completed awards for Saltire against a target of 150.	Green
CPP 16.11	Argyll and Bute Council Third Sector Partnership	(Number of) capacity building support sessions given to community groups	19 capacity building support sessions were delivered across all areas over 2013-14 against a target of 12.	Green
CPP 16.12	Argyll and Bute Council	Business skills workshops delivered in Argyll and Bute by Business Gateway are open to the Third Sector	In 2013-14, 100% of Business skills workshops delivered by Business Gateway are open to the Third Sector.	Green
CPP 16.13	Third Sector Partnership	Number of social enterprises assisted to start up	In 2013-14, 9 social enterprises were assisted to start up against a target of 3.	Green
CPP 16.14	Argyll and Bute Council	Increased number of social enterprise clients supported by Business Gateway	In 2013-14, 23 social enterprise clients were supported by Business Gateway against a target of 20.	Green

CPP	Argyll and	Achieve % of community councils responding to	In 2013-14, 26% of community councils	
16.15	Bute Council	needs assessment survey	responded to the needs assessment survey	Red
			against a target of 40%.	
CPP	Argyll and	Deliver training to community councils for the	In 2013-14, 100% of all community councils were	•
16.16	Bute Council	top 4 priorities as identified by community councils in the needs assessment survey	given basic governance training at their inaugural meetings. A Training Needs Analysis has been carried out and the results of this have informed a training programme for FY 2014-15. The top 4 priorities are: • Community Engagement • Governance • Planning • Website Development/Social Media	Red

Local Outcome 17 – Our partners and communities are able to be fully engaged in the way our services are delivered.

Ref	Lead	Success measures	Commentary	Status
	Organisation			

CPP	Argyll and	Use of Community Engagement resources and	There were 105 uses of community engagement	
17.01	Bute Council	activities by communities	resources in 2013-14. Resources include CPP	Green
	Third Sector		engagement tent, PP voting and engagement	
	Partnership		tools such as 'Pockets', 'Suggestion Tree' etc	
CPP	Third Sector	(Number of) 'Influencing Change – Involving to	In 2013-14, there were 14 'Influencing Change –	•
17.02	Partnership	Devolving' events held	Involving to Devolving' events held against a	Green
			target of 12.	
CPP	NHS	Guided Self Help Workers are employed	Guided Self Help Workers were employed	
17.03		through Third Sector organisations	through Third Sector organisations at the end og	Green
			2013-14.	
CPP	Argyll and	4 community centre councils are actively	4 community centre councils in partnership	•
17.04	Bute Council	supported in delivering services to their	secured £46,000 to appoint a consultant each. All	Green
		communities	4 committees have achieved a Development Plan	
			to support their sustainability, and an Action Plan	
			on which to deliver improvements to the centres	
			and their use.	
CPP	Third Sector	Third sector demonstrates working in	In 2013-14, the Third Sector worked together in	
17.05	Partnership	partnership – evidence of actions. (number of	partnership to deliver 24 actions against a target	Green
		actions)	of 20.	

Local Outcome 18 – We engage with our partners, our communities and our customers to deliver best value services.

Ref	Lead Organisation	Success measures	Commentary	Status
CPP 18.01	Third Sector Partnership	Number of forums facilitated by TSP to ensure communities are better engaged	In 2013-14, the number of forum meetings facilitated by The Third Sector Partnership was 32 against a target of 30.	Green
CPP 18.02	Police Scotland	Maintain the number of Police and Community (PAC) meetings held	In 2013-14, Police Scotland held 53 PAC meetings compared to 46 in 2012-13.	Green